Agenda Item No:	9						
Report To:	Audit Committee	ASHFORD BOROUGH COUNCIL					
Date:	1 <sup>st</sup> December 2015						
Report Title:	Annual Report on Reserves and Balances						
Report Author:	Ben Lockwood						
	Head of Finance						
Portfolio Holder	Cllr Shorter						
	Portfolio holder for Finance, Budget & Resource	Management					
Summary:	This report has been requested in response to a minute from the December 2014 Audit Committee meeting requesting an annual update on the level of the Councils reserves.						
	The Council has a policy to have a General Fun- no less than 7.5% of the councils Net Budget Re (approximately £1m).						
	The Council also hold a number of earmarked reare reserves held for specific purposes, a sched attached to the report.						

Key Decision:	No
Affected Wards:	None
Recommendations:	<ol> <li>The Audit Committee is asked to</li> <li>Note the report</li> <li>Note that for this year and all future years a review of Reserves and Balances is undertaken as part of the scrutiny of the budget</li> </ol>
Policy Overview:	The Council has to maintain an adequate general fund balance and can earmark sums in reserves for specific purposes. The Council has set a policy where the minimum level of general fund balance in 7.5% and it is considered that this remains a prudent policy.
Financial Implications:	None specifically – the reserves levels are reviewed regularly as part of the budgeting and resource planning purposes and no changes are recommended.
Contact:	Ben Lockwood (01233) 330540

# **Report Title: Annual Report on Reserves and Balances**

## **Purpose of the Report**

1. When this committee discussed the Auditors Annual audit Letter for 2013/14 (December 2014) our auditors mentioned that the adequacy of reserves was an issue for each authority to decide. This committee decided to request a report on the level of reserves and balances. This report provides that update to the committee.

### **Issue to be Decided**

- 2. The Audit Committee is asked to note the report
- 3. A review of the level of reserves and balances is undertaken as part of the financial planning process and budget scrutiny. Therefore the committee is asked to note that the Budget Scrutiny Committee reviews balances of reserves as part of their scrutiny of the budget.

## Background

- 4. The bottom section of the Council's balance sheet is made up of useable and un-usable reserves. The un-useable reserves are balances that have been derived through the historic treatment of financing capital assets and liabilities. They are normally non cash backed reserves and not available for members to allocate or spend,
- 5. The council holds a number of useable reserves, these are generally divided into general reserves and earmarked reserves. General reserves are funds available to emergencies and to help manage pressures that arise during the year. Earmarked reserves are balances that are earmarked for a specific purpose, these can also be reserves that the council is required to hold by statute (for example the Building Control Reserves) and reserves that hold funds that have been received from developers for S106 contributions. The Council also holds capital reserves which are accumulated balances for capital receipts that have been realised and unspent. Reserves can also be sub-divided between housing Revenue Account and General Fund.
- 6. The Authority has a policy to maintain a General Fund reserve of 7.5% of net budget requirement, for 2015/16 the net budget requirement is £13.7m which means that the minimum level of General Fund Balance is £1.03m. The Opening position was £1.5m which is comfortably above the minimum required level.
- 7. The Cabinet has recently received and agreed a report on the Council's medium term financial plan. This section included sections on the forecast level of reserves and it is upon this work that this report is based.

## **General Fund Balance**

8. The Table below contains the forecast level of General Fund Balance for the medium term financial plan, this shows that in the short term the balance on the reserve is will increase however as budget gaps develop the surplus' accumulated in the current and following year will be used to balance the budget requirement.

### **General Fund Balance**

	Balance at 31st March 2015 £'000	Budgeted 2015/16 Transfers £'000	Estimated Balance at 31st March 2016 £'000	
General Fund Balance	1,549	698	2,247	

- 9. There is a sufficient level of cover for the general fund balance to meet the required minimum level of reserves. However it needs to be remembered that the MTFP includes a drawdown of £500,000 over the next 3 years which will reduce the Councils margin above its established minimum General Fund Reserve Balance.
- 10. The government's reform of local government funding has led to a transfer of funding risk to local government with increased risks through the level of business rates income. This can be seen through the level of business rates appeals that have been lodged and represent a threat to the Councils funding. In addition there is a threat that a major business rate payer leaves the borough. These risks could lead Members to conclude that the level of General Fund reserve needs to be amended to reflect this enhanced risk environment. However, to manage this risk the Council has set up provisions for business rates appeals based on forecasts from experts, Analyse Local. In addition the council has created an earmarked reserve for Business rates income which is kept to manage the volatility of business rated income.
- 11. Therefore the minimum level of general fund balance can be maintained at no less that 7.5% of net budget requirement

### **Earmarked Reserves**

12. The Council has a number of earmarked reserves, these are reserve balances that have been allocated to cover a specific need or event. A schedule of these balances was included in the medium term financial plan report to cabinet in December and is reproduced in this report at **Appendix A**.

	Balance at 31st March 2015	Budgeted 2015/16 Transfers	Estimated Balance at 31st March 2016	
	£'000	£'000	£'000	
Earmarked reserves				
Fund future expenditure	5,931	-3,231	2,700	
Provision for the maintenance of assets	3,950	-2,901	1,049	
Reserves required by statute	223	10	233	
Developer contributions	5,500	-	5,500	
Total Earmarked Reserves	15,604	-6,122	9,482	

#### Summary of Earmarked Reserves

- 13. The schedule shows that there are a number of significant commitments for Earmarked Reserves which will reduce those balances but it should be remembered that those commitments are for the purpose against which the reserve has been earmarked and therefore represent a planned use of the reserve.
- 14. These reserves have been reviewed by Management Team and Cabinet as part of the budgeting process and are reviewed when spending priorities are considered.

## Handling

- 15. Whilst the Councils external auditor will submit reports to the audit committee and make comments on the level of reserves and balances, it needs to be considered whether the Audit Committee is the correct place to review these items. The cabinet receives advice on the level of reserves and balances as part of the financial planning and budgeting process, this is then scrutinised by the Overview and Scrutiny Committee when they complete their work in the budget.
- 16. Decisions on the allocation, and appropriateness of reserves and balances are therefore better placed with these committees rather than the Audit Committee and therefore it is recommended that the review of reserves and balances be completed by the Overview and Scrutiny committee as part of its work on the budget.

## Conclusion

- 17. The policy that the General Fund Balance be maintained at a minimum of 7.5% is appropriate and does not need to be amended.
- 18. The Councils Earmarked reserves are held for specific purposes with planned uses of those amounts.
- 19. That Overview and Scrutiny should review reserves as part of the scrutiny of the budget.

## **Portfolio Holder's Views**

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## Contact:

Email:

# Appendix A - Reserves Forecast

	Baiance at 31st March 2015 £'000	Expenditure on Focus Projects	Purchase of Wilko	Purchase of Park Mall	Purchase of Elwick Road	Borrowing and acquisitions policy	NHB approved expenditure	Chilmington Support	Repairs and Renewals	Other	Revised Balance
Singleton Environment Centre	(6)										(6)
Netball Centre Reserve	(43)										(43)
Elections	(209)									80	(129)
Repairs & Renewals	(369)								369		0
New Initiatives Reserve	(3,505)		1782	750							(973)
Insurance Reserve	(215)										(215)
Business Rate Income Res	(1,497)				350						(1,147)
Focus Reserve	(786)	786									0
Interest Rate Reserve	(117)										(117)
Stour Centre	(1,218)					1200				-70	(88)
Planning Delivery Grant	(500)							100			(400)
Transport Initiatives	(110)									-10	(120)
Green Transport Initiatives	(45)										(45)
Members' IT	(29)										(29)
Service Pressure Reserve	(143)									30	(113)
Section 106 Monitoring Fee	(84)										(84)
Land Searches Reserve	(113)										(113)
Footway Maintenance	(6)									-36	(42)
New Homes Bonus	(1,077)						786				(291)
Hopewell Twinning Reserve	(5)									5	0
St Mary's Church Ruin	(5)										(5)
Waterside Reserve	(22)										(22)
S106 Unapplied Grants	(3,924)										(3,924)
Commuted Sums Unapplied Grants	(823)										(823)
Spg6 Unapplied Grants	(753)									ľ	(753)
	(45.00.0)										(0.400)
	(15,604)										(9,482)